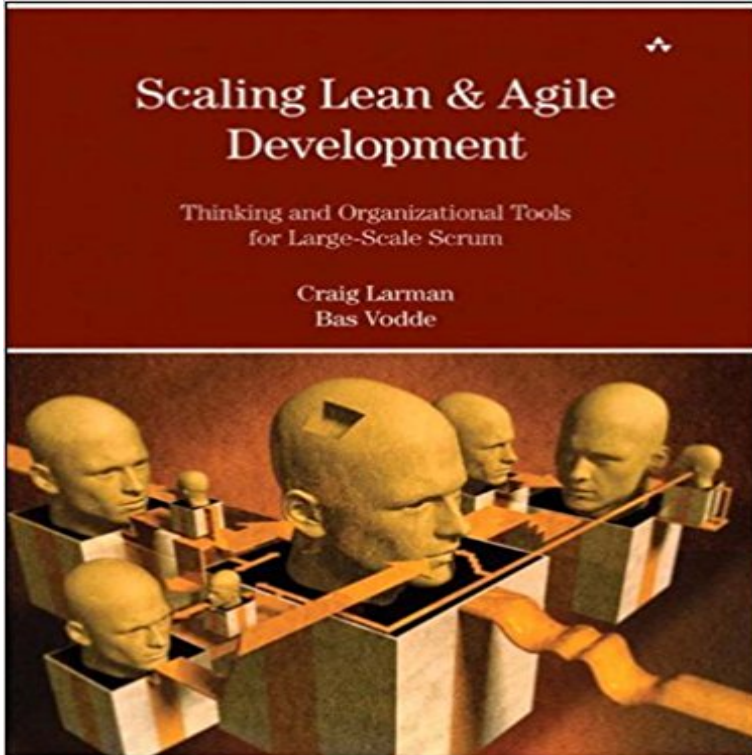


Scaling Lean & Agile Development: Thinking and Organizational Tools for Large-Scale Scrum



Lean Development and Agile Methods for Large-Scale Products: Key Thinking and Organizational Tools for Sustainable Competitive Success

Increasingly, large product-development organizations are turning to lean thinking, agile principles and practices, and large-scale Scrum to sustainably and quickly deliver value and innovation. However, many groups have floundered in their practice-oriented adoptions. Why? Because without a deeper understanding of the thinking tools and profound organizational redesign needed, it is as though casting seeds on to an infertile field. Now, drawing on their long experience leading and guiding large-scale lean and agile adoptions for large, multisite, and offshore product development, and drawing on the best research for great team-based agile organizations, internationally recognized consultant and best-selling author Craig Larman and former leader of the agile transformation at Nokia Networks Bas Vodde share the key thinking and organizational tools needed to plant the seeds of product development success in a fertile lean and agile enterprise. Coverage includes

Lean thinking and development combined with agile practices and methods

Systems thinking

Queuing theory and large-scale development processes

Moving from single-function and component teams to stable cross-functional cross-component Scrum feature teams with end-to-end responsibility for features

Organizational redesign to a lean and agile enterprise that delivers value fast

Large-scale Scrum for multi-hundred-person product groups

In a competitive environment that demands ever-faster cycle times and greater innovation, applied lean thinking and agile principles are becoming an urgent priority.

Scaling Lean & Agile Development will help leaders create the foundation for their lean enterprise and deliver on the

significant benefits of agility. In addition to the foundation tools in this text, see the companion book [Practices for Scaling Lean & Agile Development: Large, Multisite, and Offshore Product Development with Large-Scale Scrum](#) for complementary action tools.

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